

Comparison Matrix of Options

	Option 1 Co-management at Fort Worden State Park	Option 2 The Campus at Fort Worden State Park	Option 3 Fort Worden Life-long Learning Center
Degree to which employment terms of current staff are preserved	+	✓	-
Requires legislation	-	✓	+
Dependency on philanthropic activities	-	✓	+
Develops more complex commercial relationships with private sector	-	✓	+
Best suited entity responsible for strategic marketing	-	✓	✓
Most likely to be implementable without major issues in short term	+	✓	-
Places realistic expectations on operating partners	-	✓	+
Most likely to be sustainable in a dynamic operating environment	-	✓	+
Supports the operational and management requirements of the Life-long Learning Center	-	+	+
Most likely to recruit capital investment partners	✓	✓	+
Flexible and market-driven management practices	-	✓	✓
Most reliable financial stability for WSP	-	✓	-
Most reliable financial stability for PDA	-	✓	+
Poses greatest financial risk	-	✓	+

Key: “+” = High degree of difficulty
“✓” = Moderate degree of difficulty
“-“ = Low degree of difficulty